Chair: Councillor Clare Kober Deputy Chair: Councillor Lorna Reith

INTRODUCTION

- 1.1 This report covers matters considered by the Cabinet at our meeting on 21 July 2009. For ease of reference the Report is divided into the Cabinet portfolios.
- 1.2 We trust that this Report will be helpful to Members in their representative role and facilitate a fruitful dialogue between the Cabinet and all groups of Councillors. These reports are a welcome opportunity for the Cabinet on a regular basis to present the priorities and achievements of the Cabinet to Council colleagues for consideration and comment. The Cabinet values and encourages the input of fellow members.

ITEMS OF REPORT

Community Cohesion and Involvement

2. TRANSLATION AND INTERPRETATION STRATEGY

- 2.1 We considered a report which set out our approach to translation and interpretation services and recommended a number of changes to improve the service for users.
- 2.2 We report that we approved the approach outlined in the strategy document and agreed the ten specific recommendations set out below

Haringey Council's New Citizen Welcome Pack -

Develop a simple and inexpensive pack giving detailed information on how to access services, how residents are expected to behave, sign post to community organisations, details on English lessons etc.

Translation and Interpreting Corporate Policy -

Agree, produce and distribute a short and simple policy setting out the types of material that should be translated.

Ensure Staff Training is in Place –

Ensure that all front-line staff trained in equality issues and are made aware of the interpretation and translation service and policy.

Develop an ESOL Strategy -

The Council should engage with all ESOL providers in the Borough and our voluntary and community organisations to develop a medium and long term strategy for learning English in Haringey. This will be lead by the appropriate department.

Review Translated Material -

We should use existing communications networks with other London Boroughs and our partners to review translated material.

Utilise the Web -

Translated key documents and service summaries should be put on the web with the functionality to view them in different languages.

Pilot New Approaches -

The Council will pilot and evaluate a revised approach to translation panels and translation requests.

Work in Partnership -

We will work more closely on delivering and promoting translation and interpretation with partners including Voluntary and Community Organisations, community radio and community newspapers.

Clarify the Role of Interpreters -

Review the published description of the interpreters' role and circulate to interpreters and staff who will commission them. The use and cost of interpretation will be monitored to ensure it is effectively used.

Build in Evaluation -

In order to make sure our approach is effective we will, continue to monitor the requests for the translation of documents, collect feedback from customers through customer feedback forms and end users through the residents' survey.

Enforcement and Safer Communities

3. CABINET RESPONSE TO SCRUTINY REVIEW OF ANIMAL WELFARE

- 3.1 We noted that the Scrutiny Review of Animal Welfare in Haringey had produced a comprehensive report detailing the current arrangements in place. The Review Panel had used new standards issued by the RSPCA (Community Animal Welfare Footprints [CAWF]) as a framework for its review and had taken evidence from a range of key stakeholders to establish how the Council could move forward against Bronze, Silver and Gold standards. This approach had ensured that recommendations were consistent with national good practice and relevant to local issues.
- 3.2 Evidence submitted to the Panel sought a change to a current ban on the use of performing animals by circuses. Under the Animal Welfare Act 2006 the Council could act where there was any breach of the 5 animal welfare freedoms provided by the Act. Evidence submitted was that circuses that only used domesticated animals and which had high standards of animal welfare should be allowed.
- 3.3 We considered a report which proposed a response to the recommendations made in a the Review and we noted that welfare in Haringey was delivered by a diverse range of providers. We also noted that while some statutory responsibilities existed it was substantially for a local authority to determine its local approach and service provision. In Haringey there was no single policy or strategy that captured the Council's approach to Animal Welfare and the report and recommendations showed that many services and partners could play a role.

- 3.4 A key recommendation of the report was to develop an Animal Welfare Strategy with supporting policy and emphasis on education and co-ordination. It was proposed that a steering group be developed to develop this strategy and to bring forward proposals for adoption at a later date. The report also identified that current Council policy prevented performing animals on Council owned land and recommended an amendment to this policy that was consistent with the Scrutiny Panel Recommendations.
- 3.5 With regard to the proposed Service Responses to the Review's recommendations that the ALMO team ensure Homes for Haringey develops Service Level Agreement with Community and Strategic Housing Services and Involve Housing Development team to ensure SLA is extended to RSLs through the RSL forum' and that the ALMO team encourage Homes for Haringey to participate in educational initiatives by raising awareness of animal welfare issues in Home Zone newsletter for secured tenants and for new tenants during induction, we asked that consideration be given to them being extended so as to include leaseholders as well as tenants.
- 3.6 We welcomed the Service's Recommendation that the Urban Environment Directorate consult with Homes for Haringey, Registered Social Landlords, Children and Young People Services and Adult Social Services; the RSPCA; Battersea Cats and Dogs Home and Wood Green Animal Shelter to devise appropriate procedures to enable the sharing of information when animal welfare issues, child abuse or domestic violence were brought to their attention, these bodies be alerted to animal abuse as a possible indicator for domestic violence and child abuse' in the light of the frequent link between animal welfare and child abuse cases and we asked that the development of a Strategy Steering Group to implement the proposal be highlighted.
- 3.7 Concern having been expressed about the recommendation that consideration be given to amending the current policy prohibiting the use of performing animals at organised events on Council land in order to allow animal circuses using domestic animals to be held on the Council's open spaces' and the proposed Service Response to it, we asked that this be subject to a trial period of one year and an evaluation.
- 3.8 We report that, subject to the foregoing, we approved the recommendations and actions proposed in the Service's report including approval of an amendment to the Council's policy on animals performing in circuses so that domesticated animals, namely equine (horses ponies and donkeys), dogs, and bird (budgerigars) acts were allowed to perform for a trial period of one year following which an evaluation be carried out.

Housing

4. FORMER HOSTEL UNITS, 20-108 PARKLAND ROAD

4.1 We considered a report which proposed the reversal of a decision taken in July 2007 by the then Director of Finance under delegated powers to dispose of the Housing Revenue Account (HRA) hostel properties located within the Council owned block at 20 – 108 Parkland Road N22. The report further proposed that the properties be converted back to permanent family homes retained in Council ownership and managed by Homes for Haringey.

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- 4.2 We noted that the original decision had been taken on financial grounds of not having sufficient resources to re-furbish the hostel but negotiations for the sale had proved unsuccessful and funding, including external grant which was not available in 2007 had now been identified to allow the hostel units to be retained and converted back to provide 9 units of permanent family accommodation. A reduction in the financial limits of delegated authority since the original decision meant that our approval was necessary.
- 4.3 We report that we agreed to rescind the decision to dispose of the former hostel units at 20-108 Parkland Road, N22 and agreed that the property be retained within the Housing Revenue Account (HRA) and converted back into permanent family accommodation to be managed by Homes for Haringey.

Environment and Conservation

5. BRUCE GROVE AND WEST GREEN WARDS - PARKING CONSULTATION

- 5.1 We considered a report which informed us of the feedback received from the local community consultation on parking issues carried out in March/April 2009 and proposed a way forward.
- 5.2 We noted that since the introduction of the Wood Green CPZ Outer and the Bruce Grove CPZ in the last two years, a number of residents/traders had highlighted concerns with displacement parking to roads just outside of the zones. Meetings with officers from Sustainable Transport and Neighbourhoods and Ward Councillors of the Bruce Grove and West Green wards had identified consultation boundaries. It was agreed to consult a wide area bounded by Lordship Lane to the north, Philip Lane to the south, High Road Tottenham to the east and the Wood Green CPZ to the west. This afforded residents of the West Green and Bruce Grove Wards the opportunity to inform the Council of any parking issues they were experiencing and to confirm if they would support the introduction of a CPZ for their road.
- 5.3 It was reported that when the results of the consultation were analysed as a whole it was clear that the majority of roads were opposed to parking controls with 59% of respondents stating that there were no problems parking in their road and 72% opposed to the introduction of parking controls. However, when analysed on a road by road basis it was evident that there was support for parking controls in roads that were in closest proximity to the Wood Green CPZ (Outer) and it was recommended to proceed to statutory consultation for an extension of the Wood Green CPZ to cover this area. We noted that the response rate from the roads recommended to proceed to statutory consultation was varied (from 2.5% in Westbury Avenue to 31.7% in Rusper Road) and that as a result of the low response rates from certain roads representations objecting to the proposals might be received during the statutory consultation period. There was a smaller likelihood of objection from those roads where response rates were higher.
- 5.4 When the feedback from the roads recommended to proceed to statutory consultation was considered on its own, a majority of responses were in favour of controls with the single greatest response (34%) in favour of all day controls. An analysis of the same roads regarding which days of the week residents would prefer a CPZ to operate showed that the single greatest response (43%) is for Monday Friday controls. As the report

- recommended this area be an extension of the Wood Green (Outer) CPZ it would operate during the same hours i.e., Monday Saturday 8:00am 6:30pm.
- 5.5 We were informed that although the feedback from Walpole Road was opposed to parking controls it was evident that they would experience displacement should an extension of the Wood Green CPZ go forward and it was therefore recommended to provide residents of Walpole Road with a final opportunity to be included in the zone in the knowledge that they would otherwise suffer from displacement parking. If the feedback received during the statutory process did not support inclusion they would be omitted from the final scheme.
- 5.6 The feedback from the rest of the area was opposed to any parking controls for their roads, with the exception of roads just outside of the Bruce Grove CPZ, where there was a mixed response. The report recommended us not to consider the remaining roads for parking controls at the present time and to continue discussions with roads just outside of the Bruce Grove CPZ to identify if any parking measures could address their concerns.
- 5.7 It having been confirmed that Westbury Avenue and Downhills Way formed natural boundaries to the proposed extension and that a majority of the respondents in the roads to be included had supported the proposals we noted the feedback from the consultation and additional comments set out in the report. We also authorized officers to proceed to statutory consultation for an extension of the Wood Green (Outer) CPZ to include:
 - Boreham Road
 - Westbury Avenue
 - Boundary Road
 - Sirdar Road
 - Crawley Road
 - Downhills Way
 - Sandringham Road
 - Belmont Road (from the junction with Downhills Park Road to the boundary with Wood Green CPZ (Outer).
 - Walpole Road
 - Downhills Park Road (from the junction of Belmont Road to the back of No. 2 Walpole Road)
 - Colton Gardens
 - Rusper Road
- 5.8 We also authorised officers to distribute a letter to Walpole Road residents requesting them to confirm if they wish to be included in the Wood Green CPZ and to inform all residents/traders of the original consultation of the Council's decision.

Adult Social Care and Wellbeing

6. CARE QUALITY COMMISSION SERVICE INSPECTION REPORT

- 6.1 We received a presentation from officers of the Care Quality Commission's (CQC) service and we considered a report which informed us of the outcome of the CQC service inspection of older people, safeguarding across all adult care groups and the Adult, Culture and Community Services Directorate's ability to continue developments. The report highlighted strengths and areas for improvement as identified by the CQC and it proposed Service Inspection Action Plan for Improvement to respond the CQC's recommendations.
- 6.2 We noted that a service inspection had been carried out and Choices' for older people, safeguarding across all adult care groups and the Directorate's ability to continue developments and move forward. We also noted that CQC was the external inspectorate for Adult Social Care in England. Service inspections provided the Commission with a more detailed view of specific service areas and issues than the Annual Performance Assessment. The judgement following a service inspection contributed to the overall judgment of Adult Social Care within the Annual Performance Assessment process and is a prime component of the Adult Social Care annual judgement and rating.
- 6.3 It was a requirement that the CQC assessment and any action or improvement plan in response was placed before the Council's relevant Executive Committee in open session and that the Council had the opportunity to challenge the results before they were made public. We also considered a Service Inspection Action Plan for Improvement which had been drawn up to ensure that the CQC's recommendations were implemented. We were informed that the judgement reached by CQC had drawn on evidence from a variety of sources, including:
 - Reviewing a range of key documents supplied by the council;
 - Assessing information on how the council was delivering and managing outcomes for people;
 - The Council's self assessment of overall performance; and
 - Meeting with older people and their carers, staff and managers from the council and representatives of other organisations.
- 6.4 The Commission rated Council performance using four grades. These were: poor, adequate, good and excellent. The Commission's overall judgements were that:

Safeguarding of adults was *adequate*, Personalised services were *adequate*, and Capacity to improve was *promising*.

6.5 We report that we noted the content and outcomes of CQC's judgment from the service inspection and we approved the action plan for improvement in response to the CQC's recommendations.

Children and Young People

6. CABINET RESPONSE TO SCRUTINY REVIEW OF SCHOOL EXCLUSIONS

- 6.1 We considered a report which proposed a response to the Scrutiny Review of School Exclusions (Part 2) which considered the provision made for those pupils permanently excluded from school. The recommendations in the Review were:
 - That the Children and Young People's service be commended on:
 - a) the quality of provision currently provided at the Pupil Support Centre and in being recognised nationally as a 'leading edge' authority of such provision;
 - b) being fully compliant with the provisions set out in the Government White Paper 'Back on Track'.
 - That the Director of Children and Young People's Service consider:
 - a) ways to ensure that quality assurance can be embedded and made stronger;
 - b) ensuring that further work is carried out with partners especially the police and the PCT on the well being agenda;
 - c) how the good practice that has been developed can be further promoted with Haringey seeking Beacon status;
 - (d) ways of ensuring that the Pupil Support Centre had a good and positive image.
 - That Overview and Scrutiny Committee give consideration to a further review on the quality of provision in 2/3 years time after the opening of the new Centre in 2010.
- 6.2 We noted that the Pupil Support Centre had received a 'Good' rating in both the Ofsted inspection of its own provision and in the more recent review into day-6 provision. The secondary Pupil Support Centre was part of the Building Schools for the Future Programme and work was due to start on the Commerce Road site at the end of the summer term. The provision would temporarily relocate to the second site at Coppett's Wood after the Y11 GCSE examinations, with a planned return to Commerce Road early in 2010, at which point the whole provision would be located on a single site.
- 6.3 We also noted that the Keys to Wellbeing Strategy currently in the first phase of implementation was intended, through the BSF programme, at secondary and through the DCSF Back on Track funding at Primary, to enable schools to retain more young people in mainstream as a result of earlier intervention and targeted support nearer to home. This would reduce the number of places needed in the secondary centre. Haringey was one of only 12 local authorities to receive Back on Track funding from the DCSF to enable it to develop and share its good practice with other schools nationally and continued to have reducing numbers of permanent and fixed term exclusions.
- 6.4 We report that we accepted the recommendations contained in the Review and we endorsed the proposed responses which were set out in an action plan appended to the report.

7. CHILD CARE SUFFICIENCY ASSESSMENT - ACTION PLAN

7.1We considered a report which advised us that with effect from 1 April 2008 local authorities had been required to secure sufficient childcare to enable parents to work, or to undertake education and training leading to work. In fulfilling this duty, local authorities would help to shape the childcare market in response to parents needs.

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- 7.2 We noted that a Childcare Sufficiency Assessment (CSA) had been conducted in Haringey and provided information on the supply and demand for childcare and identified where any potential gaps in provision might be. Annual updates were expected for the CSA, with the next complete Assessment published in 2011. In order to address the identified gaps in Haringey's provision, the Council were required to produce an Action Plan that outlined what actions it proposed to take to shape the Borough's childcare. The production of an Action Plan was a yearly requirement and the actions outlined represented the first stage in addressing the gaps that have been identified. The report sought our approval of the Action Plan.
- 7.3 We also noted that the Action Plan prioritised 5 main objectives for this coming year:
 - Objective 1: improve the affordability of childcare
 - Objective 2: Improve provision for disabled children and those with special educational needs
 - Objective 3: improve take-up of before-school and after-school provision
 - Objective 4: Increase holiday provision for all ages
 - Objective 5: Develop a long term commissioning strategy for childcare
- 7.4 In formulating the 5 objectives, regard had been had to those parts of the Borough where there were less parents/carers employed in work that is, in the North and the South networks. The type of gaps identified varied within these networks and from ward to ward within each of the two networks, but they generally included affordability as an issue as opposed to the supply of childcare there is a surfeit of childminders in these Networks (with up to a 70% vacancy rate); After School provision parents had indicated that they would like to use this facility, but there was little or no spare capacity; and flexibility of childcare was an issue as a regular/weekly slot did not always match demand, and there was an indication that there was a need for a day by day access to childcare as opposed to a fixed access. These gaps in the North and South Networks were addressed by Objectives 1, 3 and 5.
 - 7.5 We noted that steps had already taken to support parents in being able to seek work or training, including the provision of 500 free full time nursery places in these networks, and the Families into Work programme based in Northumberland Park which provided a multi agency approach to tackling worklessness and the need for education and/or training for families. The Objectives outlined above would all contribute to supporting families in all of the Networks to secure the childcare that met their needs by tailoring provision to both need and demand. The remit of a Childcare Commissioning Officer and the development of a long term commissioning strategy would focus more closely on the discrete differences in gaps from Ward to Ward, and from Network to Network, and develop a strategy that responded to the differences in the gaps identified from Ward to Ward.
 - 7.6 Future Action Plans would continue to address the gaps and help to ensure that the Council were sufficient in our childcare across all provision and that we met the needs of all those that seek childcare in our Borough. The actions in the Plan submitted to us would now evolve into a series of commissioning priorities that would form the basis of a remit for the role of a Childcare Commissioning Officer. Both the CSA and the Action Plan also informed the use of early years quality and access funding which is the subject

- of a separate report on the Early Years Quality and Access Capital Grant Programme which appears below.
- 7.7 During the course of our deliberations concern was expressed that four of the five Objectives related to parents only while only one related to children. Also, that there should be an over-arching priority about providing good quality child care. We were informed that the Objectives proposed reflected the emphasis of the legislation which was to secure sufficient child care to enable parents to work while consideration could be given to the inclusion of a reference to 'quality' in the introduction to the Action Plan.
- 7.8 We report that subject to the foregoing the five main objectives of the Childcare Sufficiency Action Plan were endorsed.

8. EARLY YEARS QUALITY AND ACCESS CAPITAL GRANT PROGRAMME

- 8.1 We considered a report which advised us that in November 2007, the Department of Children, Schools and Families (DCSF) had announced that Haringey would receive an Early Years Quality Access (EYQA) Grant of £4.029 million from April 2008 to March 2011. The report detailed the strategy and rationale behind the partitioning of the Grant and its delivery.
- 8.2 We noted that the DCSF had stated that the EYQA Grant should support the delivery of the Government's Ten Year Strategy for Childcare 'Choice for parents: the best start for children' which related to the *Every Child Matters* agenda. It was hoped that the EYQA Grant would assist in overcoming the challenge of reducing the gap in attainment between the lowest achieving children and the rest through securing better results when children were assessed at five.
- 8.3 We also noted that, nationally, the EYQA Grant had three core aims to improve the quality of the learning environment in early years settings with a particular emphasis on improving play and physical activities; and ICT resources; to ensure all children, including disabled children, are able to access provision; and to enable Private, Voluntary and Independent (PVI) providers to deliver the extension to the free offer for three and four year olds and to do so flexibly. In the first instance, the EYQA Grant was to be focussed towards, but not limited to, improving the environmental quality of PVI's as these were the providers who had little access to funding in the past. However, spending in the maintained sector was not excluded. Support was to be provided for improved provision of ICT and the EYQA Grant would also be used in accordance with the findings of the Haringey childcare sufficiency assessment.
- 8.4 As stipulated by the DCSF, the EYQA Grant in Haringey was to be focussed towards the PVI sector and thereafter the maintained sector. Throughout the programme there would be an emphasis and focus on:
 - Supported self evaluation by settings and schools to ensure the sustainability of the programme and continued use of any developments linked to Early Years training;
 - Supported improvement of settings in areas of high deprivation in order to deliver our Early Years Outcome Duty of narrowing the gap in children's achievement;

- Supported improvements in the PVI and Childminder sectors to encourage a level playing field of provision while continuing to support improvements in the maintained sector; and.
- Effective use of the capital to develop Early Years services (where appropriate, the EYQA Grant will be linked to Children's Centre Phase III proposals). With respect to the Childcare Sufficiency Assessment, where under-capacity exists the Council would, where possible, use the fund to support the development/creation of new places; for example by increasing the SEN provision throughout the borough and the number of childcare places in the West of the borough.
- 8.5 Bid invitations were sent out to all eligible PVI's and maintained sector settings. Bids were graded, evaluated and approvals based on a need priority basis, the criteria of which included the following:
 - The need to improve outside learning areas; particularly to support improvement in boys achievement;
 - The need for ICT resources and equipment; particularly to support PVI's, and childminders to support children's play and assess their progress, particularly in the most deprived areas of the borough;
 - The need for ensuring full access for disabled children and adults and children with Special Educational Needs;
 - The further development of the Children's Centre programme to allow all children access to Children's Centre services.

A summary of the proposed allocation of the £4.029 million EYQA Grant was set out in the following table:

EARLY YEARS SECTOR	2009 TO 2010		2010 TO 2011		TOTAL EXPENDITURE	
CHILDMINDERS AND PVI'S	£	1,133,000	£	780,000	£	1,913,000
MAINTAINED	£	393,000	£	1,280,000	£	1,673,000
PROGRAMME MANAGEMENT	£	120,000	£	123,258	£	243,258
PROGRAMME CONTINGENCY	£	-	£	200,000	£	200,000
TOTAL	£	1,426,000	£	2,603,258	£	4,029,258

8.6 We report that we agreed the EYQA Grant to support the aim of improving the overall early years provision within the Borough and approved the outlined delivery programme as outlined in the report.

9. CHILDREN AND YOUNG PEOPLE'S PLAN - 2009/20

9.1 This matter was the subject of a report to the Council meeting on 20 July at which time it was agreed to delegate to the Director of the Children and Young People's Service in

consultation with the Cabinet Member for Children and Young People authority to agree the final version of the Children and Young People's Strategic Plan and Implementation Plan Local Area Agreement for submission to the Department of Children, Families and Schools.

10. ANNUAL SCHOOL PLACE PLANNING REPORT

- 10.1 We considered a report which informed us of the demand for pupil places in Haringey's primary, secondary and special schools and updated us on action to respond to this demand. We noted that the Government had now made additional resources available for additional primary schools and that a bid was to be formulated to access these funds.
- 10.3 We report that we approved the working priorities set out below and agreed that the recommendations arising from this work should be presented to us in July 2010 -
 - Continued monitoring of the proposed additional provision around Tottenham Hale, and work on consultation;
 - Continued monitoring of housing developments and its impact on school rolls and the demand for school places
 - Continued monitoring of changes in need for special school provision
 - Continue to develop post 16 projections.
 - Monitor the demand for secondary school paces in light the opening of the new school
 - Support London Councils' campaign to secure further funding for primary school places
 - 10.4 We also approved continued work on contingency planning for additional places to reflect the continued high birth rate and across the Service to ensure that post 16 provision met demand. A further annual report on school places would be presented in July 2010.

11. RHODES AVENUE STATUTORY CONSULTATION ON PROPOSED EXPANSION

- 11.1 We reported previously to the Council our approval of the publication of statutory notices on the proposed expansion of Rhodes Avenue Primary School from 2 to 3 forms of entry.
- 11.2 We considered a report which advised us that the statutory notices proposing the expansion of Rhodes Avenue had been published in April 2009 with a four week consultation period ending on 22 May 2009. Concurrent with these notices, four weeks of consultation with interested parties had been carried out. As objections had been received to the proposal, a decision had to be made as to whether or not the expansion should go ahead. We also noted that the report recommended that the expansion should go ahead.
- 11.3 We report that we noted the feedback from the consultation on the issuing of statutory notices and the analysis of other factors influencing the provision of and demand for school places in Haringey and, in particular, in Alexandra ward. We approved the expansion of Rhodes Avenue Primary School in Alexandra Ward from 2 forms of entry (60 pupils per year) to three forms of entry (90 pupils per year) with effect from

September 2011 and in so doing noted that work on the design of how the additional form of entry would be delivered on-site was ongoing.

Resources

11. TRANSFORMING TOTTENHAM HALE - PROGRESS AND NEXT STEPS

- 11.1 We considered a report which updated us on the progress in implementing the 'Transforming Tottenham Hale' Urban Centre Master Plan and which summarised the conclusions of a development study of the Greater Ashley Road area, and which recommended approval to a set of development principles to guide the preparation of detailed development and improvement proposals (in addition to overall planning policies) and to approve community consultation on those principles.
- 11.2 We noted that the report also proposed the entering into agreements with the Homes and Communities Agency and Transport for London to change the Tottenham Hale Gyratory system to two-way traffic flow with a new bus interchange at Tottenham Hale. These agreements would cover the Council contributing to funding the works using resources approved in March 2009 and transferring to Transport for London specific areas of Council land currently in service use that first needed to be appropriated to highway purposes.
- 11.3 During the course of our deliberations we were informed that overall costs of the scheme had been reduced and that value engineering was continuing. We were also informed that the Town Hall Approach Road had been part pedestrianised but that some access for emergency vehicles remained and that detailed design work was continuing. Reference was also made to the requirements of the European Water Framework Directive and in this connection we were advised that the development proposed would involve a sustainable drainage system.
- 11.4 We report that we agreed as follows -
 - To note the development feasibility assessment for the Greater Ashley Road area
 of Tottenham undertaken by consultants commissioned by the London
 Development Agency and involving Design for London, Transport for London and
 the Council in identifying and selecting options.
 - To approve the Development Principles listed in the report to guide the preparation of a Development and Infrastructure Delivery Plan for the Greater Ashley Road area to be transformed as part of Tottenham Hale Urban Centre.
 - To approve community consultation on those principles and the proposals within the consultant's study of the Tottenham Hale/Greater Ashley Road area to inform the drafting of the Development & Infrastructure Delivery Plan.
 - To approve the appropriation of three areas of Council-owned land indicated on Plan 3 from (variously) community, open space and housing use to public highway.

- To note the new funding proposals for the Gyratory and other infrastructure projects in Tottenham Hale set out in the report.
- To approve the commitment of £1 million as a further Council contribution to the Tottenham Hale Gyratory two-way flow works (in addition to existing approved contributions from the Growth Fund (£5 million), Community Infrastructure Fund (£4 million) and £3.5 million provided for within the Hale Village Section 106 agreement dated 9 October 2007.
- To instruct officers to develop a Section 106 development tariff policy for new homes and commercial floor space in the Tottenham Hale/Gyratory area (as outlined in the report) to support the funding proposals for the Gyratory and other infrastructure projects in the Tottenham Hale area and to report back to us with detailed proposals for approval.
- To authorise the Director of Urban Environment to negotiate and, in consultation with the Head of Corporate Property Services, the Head of Legal Services and the Leader of the Council, to agree the terms of funding/collaboration agreements with the Homes and Communities Agency and with Transport for London for the works needed to change the current Tottenham Hale gyratory system to two-way traffic flow having regards to resolutions 5-7 above, with those agreements also providing for the Council to transfer the areas of land mentioned above to Transport for London as one of the Council's contributions to the project supporting the regeneration of the area subject to appropriate authorities from Government and Valuation.
- To authorise officers to initiate discussions with the Homes and Communities
 Agency and the London Development Agency on the principles and opportunities
 for collaboration and partnership to secure the long term regeneration of
 Tottenham Hale in general and the Greater Ashley Road area in particular.

12. FINANCIAL PLANNING 2010/11 - 2012/13

- 12.1 We considered a report on the Council's financial and business planning period 2010/11 2012/13. We noted that there were a number of national policy issues outlined in the report that would need to be considered as part of the Council's business planning process. The national funding position for local government for 2010/11 was informed by the three year settlement following the comprehensive spending review in 2007. For 2011/12 onwards this would be guided by the Budget in May 2009 and would be detailed after the next full Government spending review expected in 2010.
- 12.2 The local strategic context was defined by the manifesto commitments and their incorporation into the Community Strategy and the Council Plan and that these priorities and actions informed the business planning and resource allocation process.
- 12.3 The existing medium term financial strategy was soundly based and provided additional investment in Council priorities whilst delivering significant levels of efficiency savings. We also noted that the report rolled the three year strategy forward one year and noted

the savings target for 2010/11 of £2.0m and a potential significant budget gap of £17.1 million plus a further £3.7 million of target savings to be identified for the later two years.

- 12.4 We report that we agreed as follows -
 - To approve the estimated financial position set out in the report for planning purposes.
 - To approve the budget changes and variations as set out in the report.
 - To approve the proposed business planning process as set out in the report.
 - To approve the additional one-off resource to fund the reduction in emergency temporary accommodation as set out in the interleaved report.

13. HORNSEY TOWN HALL REFURBISHMENT AND REDEVELOPMENT

- 13.1 We considered a report which followed the outcome of the feasibility report prepared by the design team working on the Hornsey Town Hall project and the market appraisal report undertaken for this site by specialist consultant surveyors. The Hornsey Town Hall Community Partnership Board (CPB) had considered the feasibility study and were recommending a specific option to be taken forward. The report confirmed that the option could be taken forward and on what basis. The option evaluation currently highlighted a capital and revenue funding gap and consequently the recommendation was for a phased implementation in order to safeguard the Council's position.
- 13.2 We noted that the project had reached the first gateway and the report sought key decisions following completion of the feasibility study to restore and convert Hornsey Town Hall (Grade 2* listed building) with the aim of transferring it to community use. In summary, the decisions required to enable the project to proceed to the next gateway related to the selection of the site development option, agreement to increase the level of the forward funding by the Council and approval for the submission of the application for planning consent. This decision would, in effect, determine the extent of the site and buildings to be retained for transfer to community use and the extent of the site disposed of to generate the enabling development to provide capital value for re-investment in the project.
- 13.3 We also noted that the report outlined the forthcoming milestones of this project and set out the future key decisions that would be required prior to works commencing on site. In summary, the decisions required at the next gateway would be after granting of planning consent and would relate to making contractual commitments for the restoration of the Town Hall, marketing and disposal of the remainder site for enabling development and approving the transfer of the Town Hall and retained parts to the Hornsey Town Hall Creative Trust (HTHCT).
- 13.4 We report that we agreed as follows -
 - To the implementation of the site development option 2b (Retain and refurbish Town Hall building and Broadway Annex, excluding East Wing) as set out in the report.

- To approve the continued preparation and submission of the application for planning consent for option 2b including the whole development, taking account of the feedback from the public consultation recently undertaken.
- To approve an increase in the extent of the Council's forward funding from £6 million to £7.1 million to accommodate the revised timescale for the marketing and building of the enabling development.
- To approve the additional preparatory costs of £450,000 required to support the
 preparation of the full planning application for the proposed development and the sale
 of the land (noting the 'at risk' nature of the costs and mitigation being undertaken to
 manage the risks).

14. WELBOURNE COMMUNITY CENTRE

- 14.1 The Welbourne Community Centre (the site) was occupied by the Caribbean Senior Citizens Association (CSCA) on a tenancy at will. The building was in poor condition, under-utilised and offered a medium to long term redevelopment opportunity. At our meeting on 17 June 2008, (vide Minute CAB23 2008/09) we approved the marketing and disposal of the site and to engage the CSCA and other stakeholders on the proposal.
- 14.2 We considered a report which advised us the site had not been put on the market due to outstanding issues with the existing incumbent tenants. In view of the factors above, the down turn in the residential property market and an emerging regeneration strategy for the Greater Ashley Road area, the report sought our approval to defer action on the previous decision until market conditions were more favourable and any impact of the Greater Ashley Road master plan had been considered.
- 14.3 We report that we agreed to defer our decision of 17 June 2008 and we instructed the Head of Corporate Property to monitor the property market with a view to reporting to us when there was an upward change in the residential property market that warranted implementation of the decision, taking into account regeneration issues.

15. DISPOSAL OF LAND AT SALTRAM CLOSE

- 15.1 We considered a report which sought approval to the disposal of the Council's freehold interest in Saltram Close Playground site (the site) on the open market having secured the planning status of the site.
- 15.2 We noted that the site in its present use was an underused resource and that certainty of the development potential with the benefit of planning permission would reduce any perceived risks by developers, expedite disposal once advertised and optimise the capital receipts. The capital receipts generated would enable the Council to carry out some of the necessary and long overdue regeneration works required at Saltram Close Housing Estate, as the net capital receipts after deduction of all costs associated with securing the planning permission would be ring fenced to fund the estate regeneration works.

- 15.3 The estate regeneration works would see the re-provision of a secure and overlooked under 5's playground, elsewhere on the Saltram Close Housing Estate as designed in consultation with residents. The redevelopment of the site would see the creation of new housing (private and affordable) enabling the Council to achieve its goal in line with Government targets to meet housing needs whilst improving the local environment, regularising the overall site, and allowing for an aesthetically pleasing scheme to be developed.
- 15.4 The scheme for the regeneration of the site, which was developed following consultation in the form of workshops and meetings with local residents and community groups would enhance and make a better environment for the residents.
- 15.5 The report recommended that option 4 (secure planning status for the site prior to marketing) be progressed with Corporate Property Services in consultation with the Head of Housing Strategy Development and Partnerships preparing and submitting a planning application for planning permission prior to marketing the site. This would give developers some certainty and reduce risk, which would save time and optimise the capital receipts.
- 15.6 During the course of our deliberations we noted that the report sought our approval for the disposal of the Council's freehold interest and we asked that further consideration be given to the disposal being on the basis of a long leasehold. It was also confirmed that planning permission would be sought for the development of the site prior to its disposal and that the site would be improved by the proposals contained in the 'Transforming Tottenham Hale' Urban Centre Master Plan (see Item 11 above).
- 15.6 We report that we agreed as follows -
 - Having considered the options outlined in the report, and in view of the current property market, to pursue the Council's regeneration and financial objectives by securing appropriate planning status for the site through a planning permission.
 - To the disposal of the site on the open market for the best consideration reasonably obtainable once the planning status had been secured through either a Development Brief endorsed by the Planning Committee or by securing planning permission.
 - To the ring fencing and re-investment in the regeneration of Saltram Close Estate in line with the Executive (Cabinet) decision of 23 January 2007 of the net capital receipts after deduction of all costs associated with securing the planning permission.

Leader

- 16. THE COUNCIL'S PERFORMANCE: APRIL MAY 2009 (PERIODS 1 AND 2)
- 16.1 We considered a report which presented on an exception basis financial and performance information for the year to May 2009 and asked us to agree budget virements in accordance with financial regulations.
- 16.2 We noted a summary of performance for the reporting period as follows -

- Burglaries and thefts of motor vehicles were below target but violent crime and knife crime rates were above target.
- Performance on initial and core assessments for children's social care were below target.
- Sport and leisure usage continued to be better than last year.
- The percentage of young people not in education, training or employment in April was 7.6 against a stretch target of 10.4%.
- Delayed transfers of care at 16.1 per 100,000 population had improved slightly from April but were still significantly above the ambitious target of 9 for 2009/10.
- The number of working days lost to sickness is 8.92 in the rolling year. This was a slight increase from 8.88 days last year.
- Processing of both minor and other planning applications was above targets set for 2009/10.
- Average re-let times for local authority dwellings in the year to May was 41.5 days against a target of 31 days.
- Average time for processing new benefit claims and change events had increased to 32 days in May against a target of 17 days for 2009/10.
- Call centre telephone answering indicators showed a decline in performance levels.
- 16.3 We were informed that the overall revenue budget monitoring, based on the May position, showed that the general fund was forecast to spend £3 million above budget with the Children and Young People's Service, Adult Culture and Community Services and Corporate Resources each projected to overspend. The reasons for the projected variations were detailed in this report. The report also outlined some budget pressures that services were seeking to contain within the budget. We were also informed that the dedicated schools budget (DSB) element of the overall Children and Young People's Service budget was projected to spend at budget and that the net revenue projection with respect to the Housing Revenue Account (HRA) is to achieve the budgeted surplus of £0.7 million.
- 16.4 We also noted that the aggregate capital projected position in 2009/10 was to under spend by £6.3 million (3.1%), the reasons for this projected variation were detailed in the report, and that this excluded the Building Schools for the Future (BSF) forecast as significant re-profiling was to be identified and reported to us in September.
- 16.5 Financial regulations require that proposed budget changes be approved by the Cabinet. These are shown in the table below and fall into one of two categories:
 - Budget virements, where it was proposed that budget provision be transferred between one service budget and another. Explanations are provided where this is the case;

- Increases or decreases in budget, generally where notification has been received inyear of a change in the level of external funding such as grants or supplementary credit approval.
- 16.6 Under the Constitution, certain virements are key decisions. Key decisions are:
 - For revenue, any virement which results in change in a directorate cash limit of more than £250,000; and
 - For capital, any virement which results in the change of a programme area of more than £250,000.

Key decisions are highlighted by an asterisk in the table.

16.7 The following table sets out the proposed changes. There are two figures shown in each line of the table. The first amount column relates to changes in the current year's budgets and the second to changes in future years' budgets (full year). Differences between the two occur when, for example, the budget variation required relates to an immediate but not ongoing need or where the variation takes effect for a part of the current year but will be in effect for the whole of future years. Proposed virements are set out in the following table –

	/enue ments					
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description
1	All	Rev*	3,250		Corrective budget realignment	Transfer of pay/other inflation budget from services to Non Service Revenue.
1	CY	Rev*	17,203		Corrective budget realignment	Allocation of DSG income to income budgets at Business Unit level following initial allocation to Directors Budget.
2	All	Rev*	372		Corrective budget realignment	Additional 0.25% pay award agreed for 2008/09.
2	PP	Rev	155		2009/10 Grant allocations	Home office grant for Priorities for Pioneer Areas and Youth Justice Board grant for Prevention of violent extremism.
2	PP/CR	Rev	125		Corrective budget realignment	Allocation of Circular Funding to Voluntary Sector Groups
2	All	Rev*	24,049		2009/10 Grant allocations	2009/10 Area Based Grant (ABG) Allocation.
2	CY	Rev*	25,637		Corrective budget realignment	Budgets updated to reflect increased government grant levels and corresponding expenditure. Also to reflect realignment of budgets at individual Children's Centres following review of funding formula.
2	AC	Rev*	586		Corrective budget realignment	To re-align Wolves Lane budget as approved by Cabinet on the 24th February 2009
2	AC	Rev	151		Corrective budget realignment	Parks constabulary closed as per Cabinet Report Nov 2008
2	AC	Rev*	1,525		Corrective budget realignment	To re-align Sports & Leisure DSO budget
2	AC	Rev*	304		Corrective budget	Energy budget re-distributed within service areas

					realignment		
2	AC	Rev*	339		Corrective budget realignment	Correction of previous virement for Mental Health which should have been processed on a one off basis rather than permanently	
2	CY	Rec*	1,888		Corrective budget realignment	To reflect 2008/09 Standard Fund carry forward allocations in 2009/10 budget as they can be spent over an 18 months period	
2	CY	Rev*	220		Corrective budget realignment	Re allocation of budgets to reflect lower inflation provision	
2	CY	Rev	122		Corrective budget realignment	This change reflects the aggregation of corporate overheads against the cost centre for external provision following the cessation of internal transport provision.	
2	PP	Rev*	1,447		2009/10 Grant allocations	2009/10 Grant Allocations for Youth Justice Board and Department for Children, Schools and Families	
2	CR	Rev*	513		Corrective budget realignment	Corporate Procurement savings target correctly realigned to an expenditure code to reflect that the saving will be achieved via reduced cost rather than increased income.	
2	CR	Rev	154		Corrective budget realignment	Budget re-alignment to reflect the reductions in both the costs and demand for IT change requests following infrastructure investment	
2	CR	Rev*	310		2009/10 Grant allocations	Department of Work & Pension additional one off grant to deal with higher workloads on benefit claims.	
2	CY/PP/U E/AC	Rev*	516		2009/10 Pump Priming Grant allocations	Funding from Communities & Local Government for work carried out towards Stretched Targets from Haringey's first local area agreement	
2	All	Rev*	1,274		Corrective budget realignment	Revised allocation of Insurance recharge 2009/10	
2	PP	Rev*	278		2009/10 Grant allocations	2009/10 Financial Contributions from Haringey Teaching Primary Care Trust to the Joint Healthy Alliance HIV Prevention Programme.	
0.							
	Capital Virements						
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description	
	PP	Сар	121		2009/10 Grant allocations	Home Office Safer Stronger Communities Fund Capital Grant	

17. APPOINTMENT OF REPRESENTATIVES TO SERVE ON THE HARINGEY STRATEGIC PARTNERSHIP AND ITS THEME BOARDS

- 17.1 We reported to the Council on 20 July 2009 on the appointments we had made to the Haringey Strategic Partnership Board and its Theme Boards.
- 17.2 We now report for information that consequent on Councillor Cooke's resignation as a Cabinet Member we have appointed Councillor Amin (Cabinet Member for Community Cohesion and Involvement and the Cabinet Member for Environment and Conservation (Councillor Haley) to serve as Council representatives on the Haringey Strategic

Partnership Board and the Enterprise Partnership Board respectively for the remainder of the 2009/10 municipal year.

18. BROADWATER FARM COMMUNITY CENTRE

- 18.1 The Council will be aware that the Broadwater Farm Community Centre has been subject to a number of reviews and option appraisals to determine its future. We considered a report which drew together all of the previous work, developed the most viable options and factored in the outcomes of a consultation and engagement exercise carried out with the local community and stakeholders.
- 18.2 Prior to the consultation, three options had been under consideration:
 - a. Transform to a predominantly leisure centre.
 - b. Close the Centre and re-provide community facilities within the inclusive learning centre.
 - c. Review current policies and practice at the Centre, to improve the offer, increase usage, deliver better value for money by creating a campus approach integrating with the development of Lordship Recreation Ground, and the opportunities arising from the building of the Integrated Learning Centre.
- 18.3 The consultation pointed towards developing a detailed plan to implement option 3 and we report that we approved this option which would require a full project for the remodelling of services based at the community centre noting that the project would form part of an overall programme to implement the regeneration of Lordship Recreation Ground and encompassing a bid for an all weather football pitch and changing facilities.

19. APPOINTMENT OF CABINET ADVISORY COMMITTEES

12.1 We report that we appointed the Corporate Parenting Advisory Committee and the Children Safeguarding Policy and Practice Advisory Committee with the memberships, quorums and terms of reference indicated below -

Corporate Parenting Advisory Committee

Membership

Councillors Reith (Chair)

Adamou Alexander Allison Engert C. Harris Patel

The Advisory Committee will also be supported by officer representatives from:

- Strategic and Community Housing Service
- Health Service

Children and Young People Service

Quorum

The quorum will be 2 members.

Proposed Terms of Reference

- a. To be responsible for the Council's role as Corporate parent for those children and young people who are in care.
- b. To ensure the views of children in care are heard.
- c. To seek to ensure that the life chances of children in care are maximized in terms of health, educational attainment and access to training and employment to aid the transition to a secure and fulfilling adulthood.
- d. To ensure that the voice and needs of disabled children are identified and provided for.
- e. To provide an advocacy function within the Children's Trust and the Council on behalf of children in care.
- f. To monitor the quality of care provided by the Council to Children in Care
- g. To ensure that children leaving care have sustainable arrangements for their future wellbeing.

(These terms of reference will be subject to a review in April 2010).

The Advisory Committee will report to the Cabinet on a twice yearly basis and to the Council annually.

Children Safeguarding Policy and Practice Advisory Committee

Membership

Councillors: Jones (Chair)

Davies Lister Mallett Oatway

Hilary Corrick (Non-Councillor Member - appointed by the Committee)

Quorum

The quorum will be three members.

Proposed Terms of Reference

The terms of reference are set out below:

a. To examine and consider the effectiveness of the Council's policies and practice, including policies and practices in schools, children's homes and children's centres, relating to the safeguarding of children.

- b. To examine and consider the effectiveness of the arrangements for co-operation on child protection matters between partner agencies.
- c. To consider the Council's policies and performance relating to safeguarding through observing practice in Haringey and obtaining the views of key stakeholders (staff, families and children /young people) to attain a qualitative understanding of safeguarding practice.
- d. To make recommendations on these matters to the Cabinet or Cabinet Member for Children and Young People and Director of Children and Young People's Service in taking forward improvements to safeguarding of children.

The Chair will determine the Committee's procedures and the means for conveying the Committee's views to the Cabinet but, in the event of any dispute, the outcome will be determined by the majority vote of the Committee's membership with the Chair having a casting vote.

The terms of reference for the Committee will be reviewed by the Cabinet Member for Children and Young People following the Council Elections in 2010.

Note by the Head of Local Democracy & Member Services

Section 2 of Part Three - Section D of the Constitution (Terms of Reference: The Cabinet and Cabinet Bodies) provides that the Cabinet may establish advisory committees, membership of which need not be limited to Cabinet Members. The Cabinet may change them, abolish them or create further ones, at its own discretion.

Committees established by the Cabinet are empowered to perform their functions with immediate effect unless the Cabinet imposes any express restriction when they are established. Unless stated otherwise, all Advisory or Consultative Committees continue in operation only until the first meeting of the Cabinet in the next municipal year following their establishment when they must be expressly renewed or they cease to exist.

The establishment, abolition or cessation of Committees and the amendment of their terms of reference will be reported to full Council for noting in the Council's Constitution.

16. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

16.1 We were informed of the following significant actions taken by Directors under delegated powers -

Director of Adult, Culture and Community Services

Parks Services – Apprenticeship Establishment.

Director of Children and Young People's Services

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Building Schools for the Future Programme – Park View Academy Kitchen Design and Installation

Provision of Short Breaks for Disabled Children and Young People.

Client Caseload Information System (CCIS)

Rhodes Avenue Expansion Project – Procurement of NPS Design Consultants